

Environmental management options: tradeoffs and synergies

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Key objectives

1. Highlight decision support system in environmental management options (mainly communally owned NR.) NR.)
2. Demonstrate the application of the MCA in Sustainable env. Mgt (with a case study from comm. forest mgt in Northern Ethiopia)
3. Draw implication to PES

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Environmental management options: tradeoffs and synergies

An environmental management option chosen by decision maker (s) may exhibit one of the following:
following:

I. 'Win-win' (synergies, compatibilities): Examples

(a) Soil erosion and water quality measures: both economic and environmental advantages in terms of land productivity; improving drinking water quality (human health benefit); improved improved aquatic ecology, etc.)

(b) Decreasing the application of commercial fertilizer in agriculture without a decline in agricultural output

(c) Restoration of degraded woodland/wetland: biodiversity, wildlife, aesthetic values, recreation values, wood/wetland products (if harvested in a sustainable manner)

Environmental management options: tradeoffs and synergies

II. Tradeoffs and conflicts/ 'win-lose': Examples

- (a) Trade-offs between **economic and environmental** goals: Eg. Eg. agricultural production and environmental performance
- (b) Environmental objectives may conflict with one another
- (c) inter-generational and inter-temporal tradeoffs/conflicts

III. 'Lose-lose' situations (worst scenario): Examples

- (a) traditional agricultural practices in Ethiopian highlands: environmental degradation and productivity loss
- (b) over fertilization of farm fields
- (c) Overgrazing
- (c) **more examples (------)**



Northern Ethiopia, Tigray

Highly degraded land
(poor farming practices, overgrazing)



Managed grazing land

Crop land

vegetation regeneration

Crop land

Crop land

Environmental management options: tradeoffs and synergies

Big Policy questions:

- ❖ How to reconcile econ. and environ. objectives?
- ❖ How to manage natural/environmental resources sustainably?
- ❖ Choice of environmental management options
- ❖ Design of econ-ecol. compatible environmental policy
- ❖ Economic costs of env. management (cost min.; equity/distributional issues)
- ❖ Environmental effectiveness of alternative management options (max.)
- ❖ etc.

Environmental management options: tradeoffs and synergies

Tools for analyzing tradeoffs and synergies:

1. Conventional Economic Approach

- Evaluate the economic efficiency of preserving/restoring (eg. (eg. CBA): (a) both costs and benefits are measured in monetary units, and (b) discounting future flows (big arguments)
- Focus on commodity-based resource management (production of food, fiber, forage)
- Does not ensure sustainability of essential ecological services
- Single objective oriented
- Methodological difficulties

Tools for analyzing tradeoffs and synergies

2. Ecosystem Approach

- Requires evaluation of broad array of ecological services
- A shift in focus to protection and restoration of ecosystems
- **Focus on achieving and sustaining a balance between and human and ecological services** (such as air and water purification, mitigation of floods and drought, detoxification and decomposition of wastes, generation and renewal of soils, soils, maintenance of biodiversity and stabilization of climate change)
- Participatory (community-based)
- Doesn't rely on monetary value to ecological services
- **Allows consideration of multiple attributes** (compatible with MCA)
- **Incorporates multiple stakeholders/objectives** (compatible with MCA)

Optimizing multiple objectives

- In rational decision making environment, the most preferred choice is bounded by the **management objectives** & the constraints that limit the choices.
- Instead of having one objective/criterion, MCDM considers multiple objectives/criteria (as described below)

$$\text{optimize } Z_1 = f_1(x_1, x_2, \dots, x_n)$$

$$\text{optimize } Z_2 = f_2(x_1, x_2, \dots, x_n)$$

⋮

⋮

$$\text{optimize } Z_k = f_k(x_1, x_2, \dots, x_n)$$

Sub. To various constraints

where Z_1, Z_2, \dots, Z_k are the different criteria.

*If all the f_1, f_2, \dots, f_k are known functions: special MCDM called **multi-obj. programming***

*If some or all of the f_i 's are discrete non-functional relationships: **multiple attribute decision making** and can be treated within the framework of C&I measures.*

Tools for analyzing tradeoffs and synergies

MCA/MADM/MCDA

Is a general decision-making tool developed for decision problems involving complex multiple criteria/dimensions that include qualitative and/or quantitative aspects.

This is **not a single method**. It comprises group of methods. Several MCDM have been developed. MCA, as applied to natural resource management, includes **multiple stakeholders' interests and views** of **both qualitative and quantitative** nature and hence provides an appropriate tool for addressing the methodological challenges involved in NRM assessment

Illustration: AHP-MCA

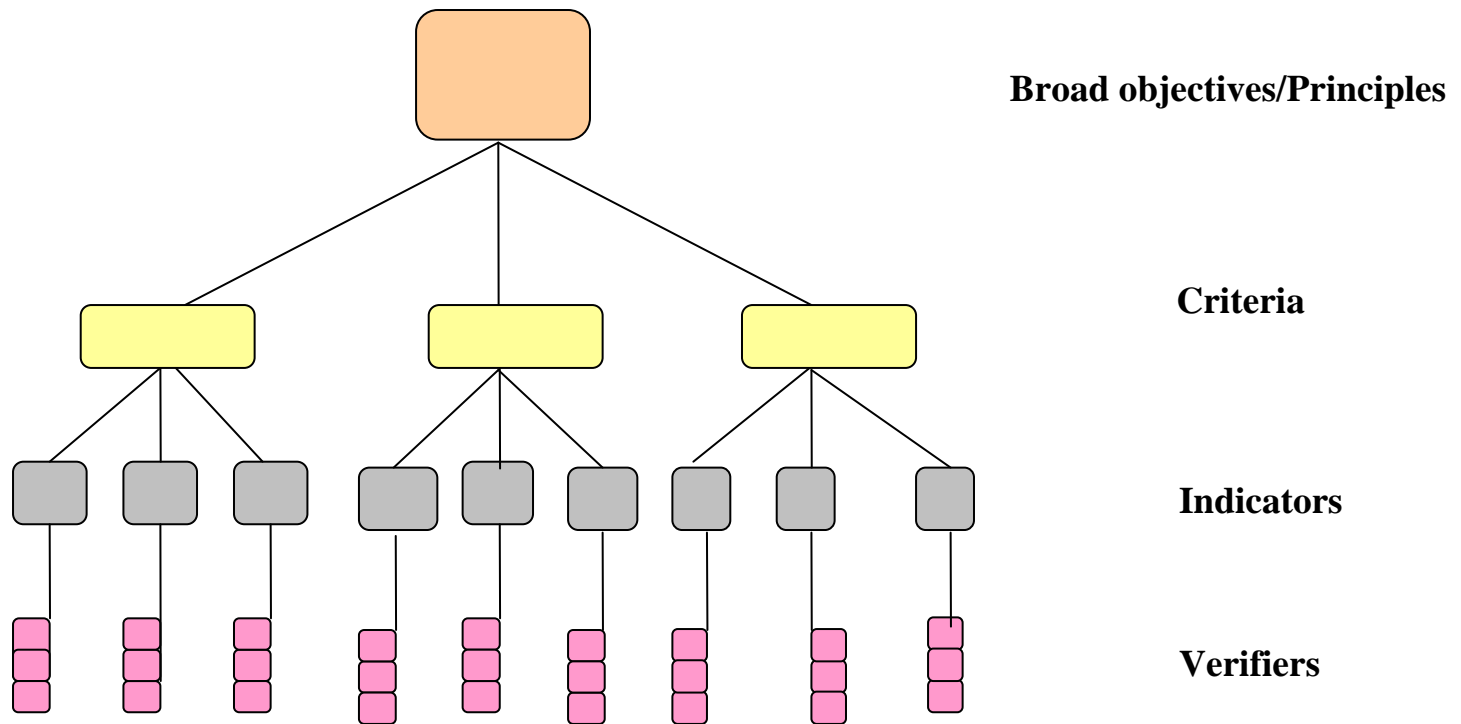
Tools for analyzing tradeoffs and synergies

MCA/MADM/MCDA

Analytic Hierarchy Process (AHP): is a method based on the priority theory. It is capable of breaking down a complex unstructured situation into its component parts. Arranging these these parts in an hierarchical order and assigning numerical values based on subjective judgments and the relative importance on a numerical scale of (usually from 1 – 9), the judgments are synthesized to evaluate the relative importance of importance of criteria, performance of resource management management scheme, and determine the overall priority of alternative resource management scenarios (Source: Mandoza and and prabhu, 1999; 2000; 2003)

Schematic presentation of AHP-MCA

AHP-MCA: IS BASED ON DEVELOPING HIERARCHICAL STRUCTURE OF C&I ELEMENTS FOR RESOURCE/ENVIRONMENTAL MANAGEMENT



AHP-MCA Approach

- **AHP-MCA methods:** (Ranking; pair-wise comp. (PWC); and Scoring) of the C&I elements.
- **Ranking:** assigning a 'rank' to each C&I element
(9-point scale was used: 1=weakly important; 3= less important; 5= moderately important; 7= more important; 9= extremely important. 2, 4, 6, and 8 are intermediate assessments)
- **PWC:** one-on-one comparison between each C&I elements
(9-point numerical scale was used: 1=equal importance; 3= moderately more important; 5= strongly more important; 7= very strongly more important; 9=extremely more important.
2, 4, 6, and 8 are intermediate assessments)
- **Scoring:** judge the **current condition** of each C&I element relative to **desired condition**
(1= poor/unfavourable; 3= fair but below average; 5= average and acceptable; 7= good condition; 9= excellent/outstanding performance; and 2, 4, 6, and 8 are intermediate judgments)

Practical implementation: AHP-MCA

- Identify the multiple objectives of the resource system (**management objectives**): Obj.₁; Obj.₂; ... ; Obj._n
- Develop C&I sets (identify C&I sets; and evaluate them: (ranking, (ranking, rating, PWC...); involves multiple stakeholders
- Evaluate the relative importance of C&I elements
- Evaluate the performance of the existing resource management management system
- Design alternative mgt options; Evaluate the various management options; Ranking different management options
- Choice of management decision (change existing management management system or introduce improvement...)
- **Relevance to PES/RES:**
- Inducing the uptake of new management options entails compensation

AHP-MCA case study: Assessing community forests in Ethiopia

- i) **Focus group discussions** with 18 selected groups (in 12 villages) (6 women, 6 men, 6 local leaders) to elicit views and perceptions of the local people
- ii) **Stakeholder workshop on C&I:** (socio-economists; local extension workers; community leaders, local admin. leaders; local religious leaders; guards of comm. forests; forests; SWC experts, & *woreda* agriculture office; foresters
- iii) **Interviews with key informants** (agri. Bureau-Mekelle & H/selam; REST-H/Selam)
- iv) **Experts:** for identifying alternative forest mgt. scenarios and scoring

- The local C&I sets:
Two broad objectives (principles) :ecol. & econ.);
six criterion (vegetation regeneration, SWC, econ. benefits, enabling institutions, local awareness, & buffer zones); and **43 indicators** were identified.
- The analysis was based on the six criteria and the 43 indicators. The set of criteria & indicators were synthesised to assess forest sustainability (Mendoza & Prabhu,2000a,b).

- Relative importance of Criteria (on the basis of stakeholders' preferences) :

1st local awareness;

2nd vegetation regeneration;

3rd econ. benefits;

4th enabling institution.



Relative weights of Criteria (on the basis of ranking method)

| Criteria | Ave.wt* | SD | Rel. wt.(%) |
|---|-------------|-------------|--------------|
| • C1. Natural regeneration of vegetation or forests should be enhanced | 7.54 | 1.56 | 17.44 |
| • C2. The soil and water conservation effect of exclosures should be enhanced. | 7.31 | 1.44 | 16.90 |
| • C3. Management of exclosures should maintain/enhance the flow of economic benefit | 7.38 | 1.19 | 17.08 |
| • C4. Enabling institutional conditions should be put in place | 7.38 | 1.39 | 17.08 |
| • C5. Adequate knowledge and awareness | 8.46 | 0.98 | 19.57 |
| • C6. Functioning buffer zone should exist. | 5.15 | 1.67 | 11.92 |

- **Performance evaluation:** Does the existing mgt. perform well w.r.to the criteria (**on the basis of the C&I sets**)?

(Ans.): In a 9-point performance score, except the 'SWC criteria', all other sustainability criteria are performing below the average performance level.

The **most preferred criterion** in terms of importance for the SFM i.e.('local awareness') shows the **least performance score** at existing forest mgt.

Implication: existing management of community forestry in the case study area appears to be poor and not sustainable.

| Indicators | Average scores | SD. of scores | Relative weights | | indicators | average scores | SD. of scores | Relative weights | |
|----------------------|----------------|---------------|-----------------------|------------------|----------------------|----------------|---------------|------------------|------------------|
| | | | RM ^a | PWC ^b | | | | RM ^a | PWC ^b |
| Criterion (1) | | | | | | | | | |
| 11.1 | 3.23 | 1.96 | 23.78(1) ^a | 27.33(1) | 14.3 | 4.38 | 2.10 | 11.81(1) | 17.98(1) |
| 11.2 | 3.31 | 2.53 | 16.44 | 7.97 | 14.4 | 4.00 | 2.08 | 9.53 | 8.22 |
| 11.3 | 3.69 | 1.97 | 20.67(2) | 20.57(3) | 14.5 | 3.85 | 2.19 | 10.73(3) | 9.41 |
| 11.4 | 3.69 | 2.06 | 19.78(3) | 19.06 | 14.6 | 4.15 | 1.82 | 10.18 | 10.59 |
| 11.5 | 2.38 | 2.22 | 19.33 | 25.07(2) | 14.7 | 3.54 | 1.66 | 10.62 | 11.96(3) |
| Criterion(2) | | | | | 14.8 | 3.15 | 1.14 | 9.86 | 9.55 |
| 12.1 | 5.77 | 1.92 | 20.61(1) | 35.92(1) | 14.9 | 3.46 | 1.20 | 9.32 | 8.85 |
| 12.2 | 4.54 | 1.39 | 16.27 | 12.94 | 14.10 | 1.50 | 1.96 | 5.96 | * |
| 12.3 | 4.38 | 1.19 | 17.54(3) | 19.34(2) | Criterion (5) | | | | |
| 12.4 | 4.54 | 1.71 | 15.73 | 13.34 | 15.1 | 3.15 | 1.68 | 15.13(1) | 26.46(1) |
| 12.5 | 5.54 | 2.07 | 18.08(2) | 18.46(3) | 15.2 | 1.92 | 1.61 | 13.03(2) | 16.88 |
| 12.6 | 3.42 | 1.98 | 11.75 | * | 15.3 | 1.46 | 1.13 | 11.71 | 14.01 |
| Criterion (3) | | | | | 15.4 | 2.15 | 1.72 | 12.11 | 16.90(3) |
| 13.1 | 4.00 | 1.63 | 13.68(1) | 25.45(1) | 15.5 | 3.00 | 1.78 | 12.63(3) | 25.75(2) |
| 13.2 | 5.85 | 2.79 | 12.11(2) | 13.86 | 15.6 | 2.69 | 1.44 | 11.97 | * |
| 13.3 | 2.92 | 1.55 | 11.71 | 12.65 | 15.7 | 2.62 | 1.45 | 11.84 | * |
| 13.4 | 1.69 | 1.32 | 10.53 | 11.55 | 15.8 | 2.77 | 1.92 | 11.58 | * |
| 13.5 | 2.77 | 2.24 | 11.71 | 20.06(2) | Criterion (6) | | | | |
| 13.6 | 4.15 | 2.44 | 11.97(3) | 16.43(3) | 16.1 | 0.85 | 1.14 | 14.21 | 8.16 |
| 13.7 | 5.23 | 2.74 | 12.11(2) | * | 16.2 | 3.00 | 1.87 | 20.37(1) | 26.80(1) |
| 13.8 | 4.77 | 2.09 | 9.21 | * | 16.3 | 3.77 | 1.74 | 16.07 | 12.07 |
| Criterion (4) | | | | | 16.4 | 4.23 | 2.01 | 17.01(2) | 13.74 |
| 14.1 | 5.31 | 2.21 | 11.27(2) | 13.26(2) | 16.5 | 1.92 | 1.80 | 16.45(3) | 16.34(3) |
| 14.2 | 3.00 | 2.35 | 10.73(3) | 10.18 | 16.6 | 3.15 | 2.48 | 15.89 | 22.90(2) |

- **Analysis of alternative mgt. scenarios:**

- ✓ **Six** forest management scenarios were identified:

A1: existing mgt system (partial grazing; partial cut-and-carry system)

A2: reference scenario (open access scenario)

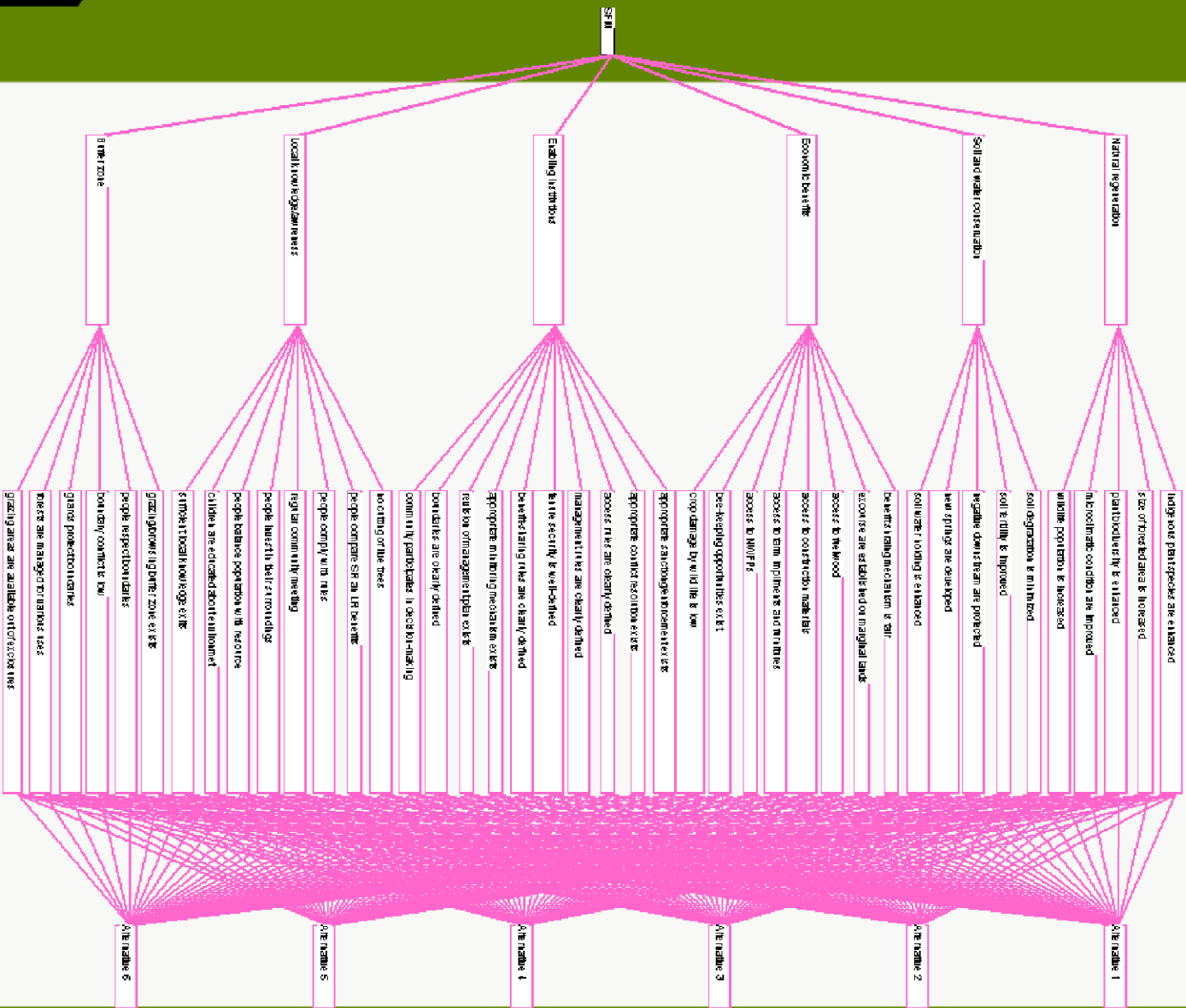
A3: no access scenario

A4: cut-and-carry, controlled pruning and controlled thinning
thinning

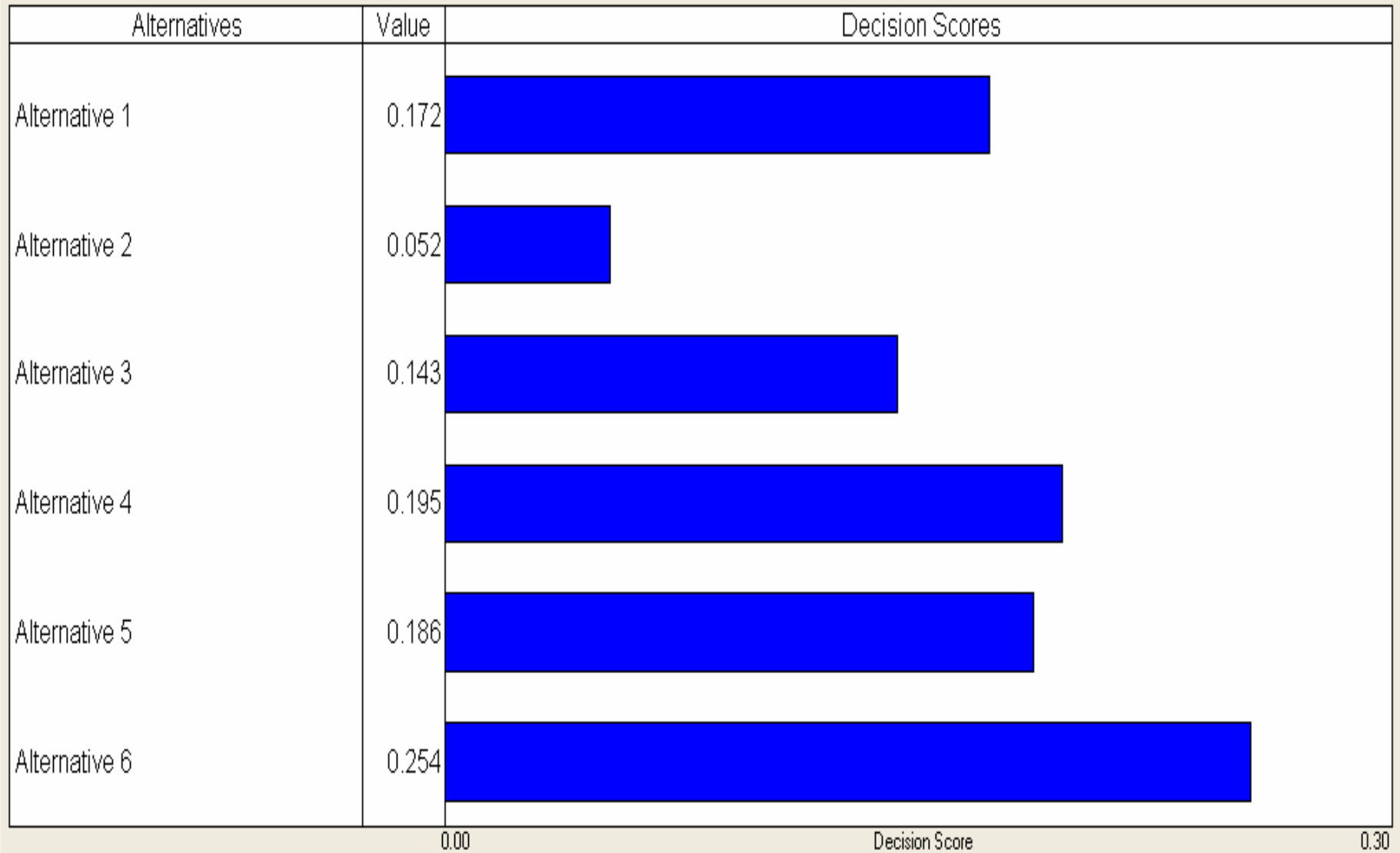
A5: A4+controlled grazing

A6: A4+enrichment plantation

- ✓ the six criteria and 43 indicators were analyzed (with the help of **MCA-AHP**) & compared to choose the most preferred alternative/scenario.



Decision: SFM



Conclusion & policy implication.

- Both economic and environmental objectives must be harmonized by carefully identifying and evaluating locally relevant set of C&I of sustainability for CPR mgt.
- Any environmental intervention, resource use and management plan, and design of rules and regulations should be holistic and take into account the prioritized preferences of key stakeholders.
- the poor performance of most of the C&I elements of sustainability under the current management scenario send signals to re-think and introduce appropriate management options
- **How this is linked to PES? compensation schemes are needed for those who forgone ,for example, the economic benefits as a result of new management option.**

Discussion

Any:

- Ideas
- Thoughts
- Experiences
- Lessons learnt
- Practical issues
- Policy issues
- Specific cases
- etc.